Management Report

for

City of Plymouth, Minnesota

December 31, 2013



#### PRINCIPALS



Thomas M. Montague, CPA
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To the City Council and Management City of Plymouth, Minnesota

We have prepared this management report in conjunction with our audit of the City of Plymouth, Minnesota's (the City) financial statements for the year ended December 31, 2013. The purpose of this report is to provide comments resulting from our audit process and to communicate information relevant to city finances in Minnesota. We have organized this report into the following sections:

- Audit Summary
- Governmental Funds Overview
- Enterprise Funds Overview
- Government-Wide Financial Statements
- Legislative Updates
- Accounting and Auditing Updates

We would be pleased to further discuss any of the information contained in this report or any other concerns that you would like us to address. We would also like to express our thanks for the courtesy and assistance extended to us during the course of our audit.

The purpose of this report is solely to provide those charged with governance of the City, management, and those who have responsibility for oversight of the financial reporting process observations and recommendations resulting from our audit process and information relevant to city finances in Minnesota. Accordingly, this report is not suitable for any other purpose.

Malloy, Montague, Karnowski, Radosenich & Co., P. A.

Minneapolis, Minnesota

June 12, 2014



#### AUDIT SUMMARY

The following is a summary of our audit work, key conclusions, and other information that we consider important or that is required to be communicated to the City Council, administration, or those charged with governance of the City.

# OUR RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA, *GOVERNMENT AUDITING STANDARDS*, AND THE U.S. OFFICE OF MANAGEMENT AND BUDGET (OMB) CIRCULAR A-133

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City as of and for the year ended December 31, 2013. Professional standards require that we provide you with information about our responsibilities under auditing standards generally accepted in the United States of America, *Government Auditing Standards*, and OMB Circular A-133, as well as certain information related to the planned scope and timing of our audit. We have communicated such information to you verbally and in our audit engagement letter. Professional standards also require that we communicate the following information related to our audit.

#### PLANNED SCOPE AND TIMING OF THE AUDIT

We performed the audit according to the planned scope and timing previously discussed and coordinated in order to obtain sufficient audit evidence and complete an effective audit.

#### **AUDIT OPINION AND FINDINGS**

Based on our audit of the City's financial statements for the year ended December 31, 2013:

- We have issued an unmodified opinion on the City's basic financial statements.
- We reported no deficiencies in the City's internal control over financial reporting that we considered to be material weaknesses.
- The results of our testing disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.
- We reported that the Schedule of Expenditures of Federal Awards is fairly stated, in all material respects, in relation to the basic financial statements.
- We reported no deficiencies in the internal controls over compliance and its operation that we consider to be material weaknesses in our testing of major federal programs.
- The results of our tests indicate that the City has complied, in all material respects, with the requirements applicable to each major federal program.
- We reported no findings based on our testing of the City's compliance with Minnesota laws and regulations.

#### SIGNIFICANT ACCOUNTING POLICIES

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the City are described in Note 1 of the notes to basic financial statements. For the fiscal year ended December 31, 2013, the City implemented Governmental Accounting Standards Board (GASB) Statement No. 65, *Items Previously Reported as Assets and Liabilities*, which identifies specific items previously presented as assets that will now be presented as either deferred outflows of resources or outflows (expenses/expenditures), and items previously reported as liabilities that will now be presented as deferred inflows of resources or inflows (revenues). No other new accounting policies were adopted, and the application of remaining policies was not changed during the year.

We noted no transactions entered into by the City during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

#### ACCOUNTING ESTIMATES AND MANAGEMENT JUDGMENTS

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- **Depreciation** Management's estimates of depreciation expense are based on the estimated useful lives of the assets.
- **Net Other Post-Employment Benefit (OPEB) Liabilities** Actuarial estimates of the net OPEB obligation is based on eligible participants, estimated future health insurance premiums, and estimated retirement dates.
- **Compensated Absences** Management's estimate is based on current rates of pay and sick leave balances.
- **Self-Insurance Reserves** Management's estimates of self-insurance reserves are based on the estimated liability for incurred but not reported claims.

Management expects any differences between estimates and actual amounts of these estimates to be insignificant. We evaluated the key factors and assumptions used to develop these accounting estimates in determining that they are reasonable in relation to the basic financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

#### CORRECTED AND UNCORRECTED MISSTATEMENTS

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Where applicable, management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management, when applicable, were material, either individually or in the aggregate, to each opinion unit's financial statements taken as a whole.

#### DIFFICULTIES ENCOUNTERED IN PERFORMING THE AUDIT

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### **DISAGREEMENTS WITH MANAGEMENT**

For purposes of this report, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### MANAGEMENT REPRESENTATIONS

We have requested certain representations from management that are included in the management representation letter dated June 12, 2014.

#### MANAGEMENT CONSULTATIONS WITH OTHER INDEPENDENT ACCOUNTANTS

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the City's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### OTHER AUDIT FINDINGS OR ISSUES

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the City's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### **OTHER MATTERS**

With respect to the supplemental information accompanying the financial statements and the separately issued Schedule of Expenditures of Federal Awards, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplemental information and Schedule of Expenditures of Federal Awards to the underlying accounting records used to prepare the basic financial statements or to the basic financial statements themselves.

With respect to the introductory section and statistical section accompanying the financial statements, our procedures were limited to reading this other information and, in doing so, we did not identify any material inconsistencies with the audited financial statements.

#### GOVERNMENTAL FUNDS OVERVIEW

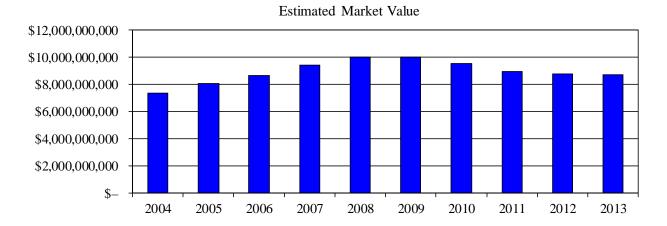
This section of the report provides you with an overview of the financial trends and activities of the City's governmental funds, which includes the General Fund, special revenue, debt service, and capital project funds. These funds are used to account for the basic services the City provides to all of its citizens, which are financed primarily with property taxes. The governmental fund information in the City's financial statements focuses on budgetary compliance, and the sufficiency of each governmental fund's current assets to finance its current liabilities.

#### PROPERTY TAXES

Minnesota cities rely heavily on local property tax levies to support their governmental fund activities. In recent years this dependence has been heightened, as economic conditions have resulted in reductions to other revenue sources such as state aids and fees generated from property development or redevelopment. Despite these conditions, property taxes levied by Minnesota cities increased a record low 0.9 percent state-wide for 2012, and 2.27 percent for 2013. Almost one-third of Minnesota cities kept their 2013 levy at the same level as the previous year, while another 13 percent reduced their levies for 2013.

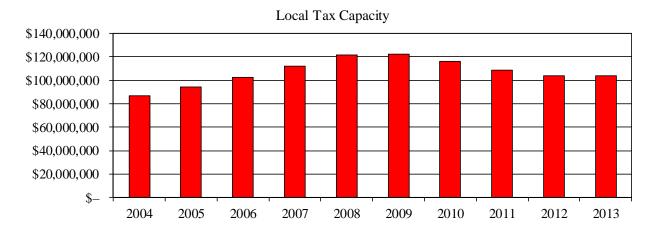
Economic conditions have also had a profound effect on the tax base of Minnesota cities with state-wide taxable market values declining each of the last four levy years, including average decreases of 8.8 percent and 4.5 percent for taxes payable in 2012 and 2013, respectively. There is optimism that this trend is reversing, as the market value decline for the 2013 levy year was the smallest of the past four years. However, since the assessed valuation used for levying property taxes is based on values from the previous fiscal year (e.g. the market value for taxes payable in 2013 is based on estimated values as of January 1, 2012), taxable market value improvement has lagged behind recent upturns in the housing market and the economy in general.

The City's taxable market value decreased 1.9 percent for taxes payable in 2012 and 1.1 percent for taxes payable in 2013, both of which were less severe than the state-wide average. The following graph shows the City's changes in taxable market value over the past 10 years:



Tax capacity is considered the actual base available for taxation. It is calculated by applying the state's property classification system to each property's market value. Each property classification, such as commercial or residential, has a different calculation and uses different rates. Consequently, a city's total tax capacity will change at a different rate than its total market value, as tax capacity is affected by the proportion of the City's tax base that is in each property classification from year-to-year, as well as legislative changes to tax rates. The City's tax capacity decreased 4.4 percent and 0.4 percent for taxes payable in 2012 and 2013, respectively.

The following graph shows the City's change in tax capacities over the past 10 years:



The following table presents the average tax rates applied to city residents for each of the last two levy years, along with comparative state-wide and metro area rates. The general increase in rates reflects both the increased reliance of local governments on property taxes and the recent decline in tax capacities.

Rates expressed as a p	ercentage of	net tax capa	acity				
	All C	All Cities		County	City of		
	State-	Wide	Metro	Area	Plymouth		
	2012	2013	2012	2013	2012	2013	
Average tax rate							
City	46.3	48.8	43.4	46.1	28.2	29.2	
County	46.8	48.5	45.0	47.1	48.2	49.5	
School	27.3	28.5	28.5	30.3	26.9	27.1	
Special taxing	6.8	7.2	8.7	9.4	10.8	11.5	
Total	127.2	133.0	125.6	132.9	114.0	117.3	

As the table displays, the City's average tax rate is significantly lower than state-wide averages. The City's lower than average tax rate has resulted in a total tax rate that is below both averages presented in the table above.

### GOVERNMENTAL FUND BALANCES

The following table summarizes the changes in the fund balances of the City's governmental funds during the year ended December 31, 2013, presented both by fund balance classification and by fund:

Governmental Funds Change in Fund Balance									
	Fund Balance as of December 31,					Increase			
	20	13		2012	()	Decrease)			
Fund balances of governmental funds  Total by classification									
Nonspendable	\$	88,547	\$	114,236	\$	(25,689)			
Restricted	20,2	226,915		19,475,003		751,912			
Assigned	44,4	78,921		42,100,785		2,378,136			
Unassigned	12,2	233,785		11,813,623		420,162			
Total governmental funds	\$ 77,0	)28,168	\$	73,503,647	\$	3,524,521			
Total by fund									
General	\$ 12,7	88,508	\$	12,322,589	\$	465,919			
Transit System		933,642		4,235,596		(301,954)			
Improvement Projects	7,8	349,761		8,030,274		(180,513)			
Infrastructure Replacement	14,2	249,070		14,793,974		(544,904)			
Park Replacement	4,2	278,232		4,469,706		(191,474)			
Nonmajor funds	33,9	28,955		29,651,508		4,277,447			
Total governmental funds	\$ 77,0	028,168	\$	73,503,647	\$	3,524,521			

In total, the fund balances of the City's governmental funds increased \$3,524,521 during the year ended December 31, 2013. The largest increase was in assigned fund balance in the General Capital Projects Fund (a nonmajor fund), which received a transfer from the General Fund as approved by the City Council.

#### GOVERNMENTAL FUNDS REVENUE AND EXPENDITURES

The following table presents the per capita revenue of the City's governmental funds for the past three years, along with state-wide averages.

We have included the most recent comparative state-wide averages available from the Office of the State Auditor to provide a benchmark for interpreting your City's data. The amounts received from the typical major sources of governmental fund revenue will naturally vary between cities based on factors such as the City's stage of development, location, size and density of its population, property values, services it provides, and other attributes. It will also differ from year-to-year due to the effect of inflation and changes in the City's operation. Also, certain data on these tables may be classified differently than how they appear on the City's financial statements in order to be more comparable to the state-wide information, particularly in separating capital expenditures from current expenditures.

We have designed this section of our management report using per capita data in order to better identify unique or unusual trends and activities of your city. We intend for this type of comparative and trend information to complement, rather than duplicate, information in the Management's Discussion and Analysis. An inherent difficulty in presenting per capita information is the accuracy of the population count, which for most years is based on estimates.

V				<b>venue per</b> by Populat	_					
		State	-Wide			C	ity of	Plymou	th	
Year	December 31, 2012					2012				
Population	10,000-20,000 20,000-100,000		,644							
Property taxes	\$	382	\$	416	\$	386	\$	395	\$	393
Tax increments		44		46		15		15		15
Franchise fees and other taxes		36		30		_		_		_
Special assessments		54		62		1		1		1
Licenses and permits		24		35		45		55		58
Intergovernmental revenues		279		138		96		69		78
Charges for services		81		83		65		<b>59</b>		61
Other		58		50		54		39		27
Total revenue	\$	958	\$	860	\$	662	\$	633	\$	633

The City's governmental funds have typically generated less revenue per capita in total than other Minnesota cities in its population class. A city's stage of development, along with the way a city finances various capital projects, will impact the mix of revenue sources.

Total revenues for the City's governmental funds for 2013 were \$46,177,413, an increase of \$859,754 (1.9 percent) from the prior year. On a per capita basis, the City's governmental funds revenue for 2013 was \$633, maintaining the same level as the prior year. The most significant change was in other revenues, which were \$12 per capita less than the prior year. This decrease was caused by the unrealized loss on marking investments to market at year-end in accordance with GASB standards.

The expenditures of governmental funds will also vary from state-wide averages and from year-to-year, based on the City's circumstances. Expenditures are classified into three types as follows:

- **Current** These are typically the general operating type expenditures occurring on an annual basis, and are primarily funded by general sources such as taxes and intergovernmental revenues.
- Capital Outlay and Construction These expenditures do not occur on a consistent basis, more typically fluctuating significantly from year-to-year. Many of these expenditures are project-oriented, and are often funded by specific sources that have benefited from the expenditure, such as special assessment improvement projects.
- **Debt Service** Although the expenditures for debt service may be relatively consistent over the term of the respective debt, the funding source is the important factor. Some debt may be repaid through specific sources such as special assessments or redevelopment funding, while other debt may be repaid with general property taxes.

The City's expenditures per capita of its governmental funds for the past three years, together with state-wide averages, are presented in the following table:

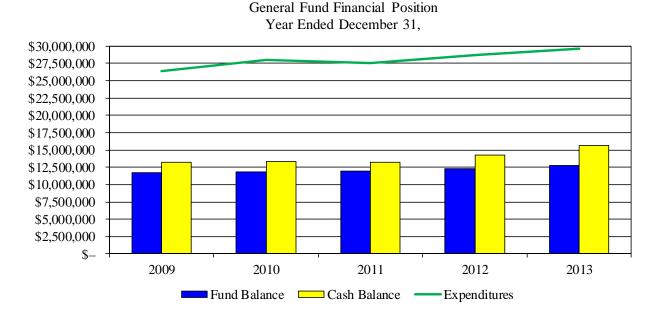
				Expenditur ages by Pop	_	_				
		State	-Wide			(	City of	Plymou	th	
Year	December 31, 2012				2011		2012		2013	
Population	10,00	0-20,000	20,000	-100,000	71	,263	71	,644	72	,969
Current										
General government	\$	101	\$	84	\$	59	\$	65	\$	63
Public safety		229		241		189		198		206
Streets and highways		105		92		72		68		71
Culture and recreation		95		86		95		95		93
All other		75		92		74		60		62
	\$	605	\$	595	\$	489	\$	486	\$	495
Capital outlay										
and construction	\$	313	\$	221	\$	144	\$	115	\$	107
Debt service										
Principal	\$	135	\$	103	\$	20	\$	27	\$	18
Interest and fiscal		46		39		9		9		10
	\$	181	\$	142	\$	29	\$	36	\$	28

The City's governmental funds current per capita expenditures are lower than state-wide averages for cities in the same population class. The City's per capita expenditures for capital and debt service are also much lower than state-wide averages.

Total expenditures for the City's governmental funds for 2013, were \$45,969,049, an increase of \$359,828 (0.8 percent) from the prior year. The City's per capita governmental funds expenditures for 2013 were \$630, a decrease of \$7 per capita from the prior year. Capital outlay and construction costs decreased \$8 per capita, which can vary each year due to the timing of various improvement projects ongoing in a given year. Debt service expenditures decreased \$8 per capita, which is consistent with current year debt financing plans.

#### GENERAL FUND

The City's General Fund accounts for the financial activity of the basic services provided to the community. The primary services included within this fund are the administration of the municipal operation, police and fire protection, building inspection, streets and highway maintenance, and parks and recreation. The graph below illustrates the change in the General Fund financial position over the last five years. We have also included a line representing annual expenditures to reflect the change in the size of the General Fund operation over the same period.



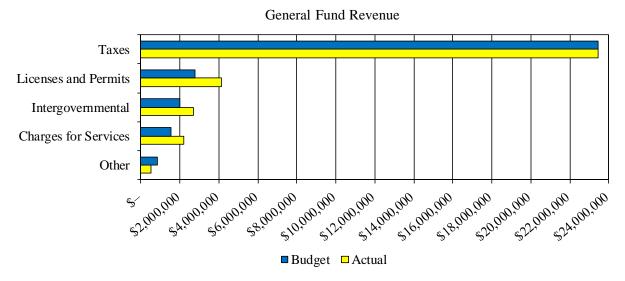
The City's General Fund cash and investments balance at December 31, 2013 was \$15,704,103, an increase of \$1,399,933. Total fund balance at December 31, 2013 was \$12,788,508, which is an increase of \$465,919 from the prior year, after a year-end transfer of \$2,895,666 to the General Capital Projects Fund.

As the graph illustrates, the City has generally been able to maintain healthy cash and fund balance levels as the volume of financial activity has grown. This is an important factor because a government, like any organization, requires a certain amount of equity to operate. A healthy financial position allows the City to avoid volatility in tax rates; helps minimize the impact of state funding changes; allows for the adequate and consistent funding of services, repairs, and unexpected costs; and is a factor in determining the City's bond rating and resulting interest costs. Maintaining an adequate fund balance has become increasingly important given the fluctuations in state funding for cities in recent years.

A trend that is typical to Minnesota local governments, especially the General Fund of cities, is the unusual cash flow experienced throughout the year. The City's General Fund cash disbursements are made fairly evenly during the year other than the impact of seasonal services such as snowplowing, street maintenance, and park activities. Cash receipts of the General Fund are quite a different story. Taxes comprise about 71 percent of the fund's total annual revenue. Approximately half of these revenues are received by the City in July and the rest in December. Consequently, the City needs to have adequate cash reserves to finance its everyday operations between these payments.

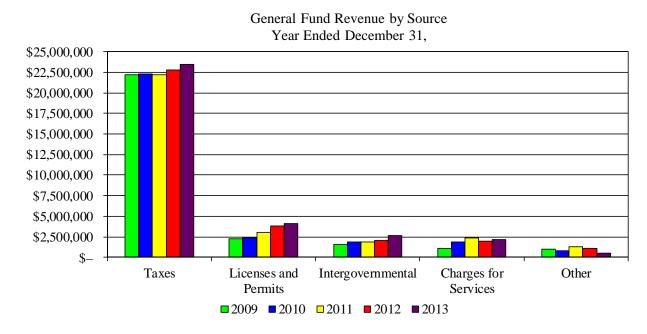
In accordance with the City's fund balance policy, the General Fund balance at the end of the 2013 fiscal year represents 40 percent of subsequent year's budgeted expenditures and transfers out.

The following graph illustrates the City's General Fund revenue sources for 2013 compared to budget:



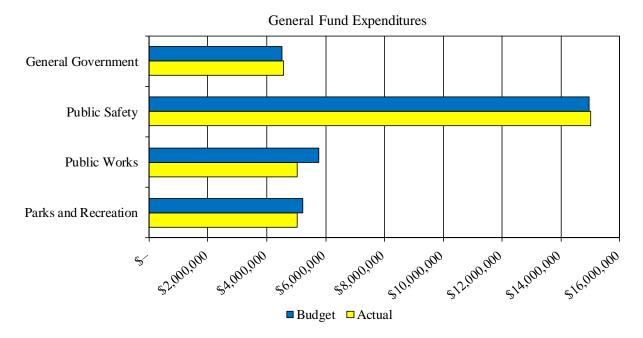
Total General Fund revenues for 2013 were \$32,990,304, which was \$2,386,121 (7.8 percent) more than budgeted. Licenses and permits revenue and intergovernmental revenue were over budget \$1,359,620 and \$712,099, respectively, mainly due to elevated development activity and conservative budgeting for state and federal grant revenues.

The following graph presents the City's General Fund revenue by source for the last five years. The graph reflects the City's reliance on property taxes in recent years.



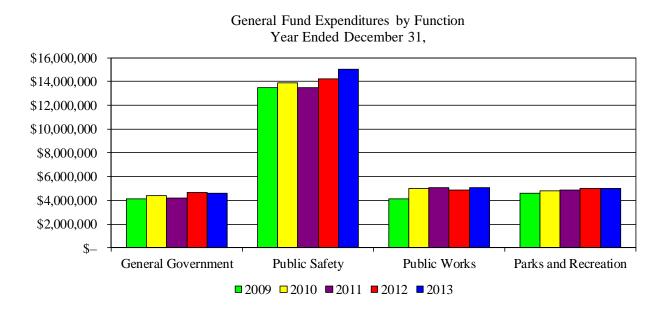
Total General Fund revenue for 2013 was \$1,213,163 (3.8 percent) higher than last year. Property taxes increased by \$686,499, due to the increased levy in the current year. Licenses and permits revenue increased by \$311,604 due to the elevated development activity discussed above. Intergovernmental revenue increased \$596,815 primarily due to federal storm reimbursements recognized in the current year. The decrease in other sources above (\$599,960) reflects the decrease for the market value adjustment on investments previously discussed.

The following graphs illustrate the components of General Fund spending for 2013 compared to budget:



Total General Fund expenditures for 2013 were \$29,660,085, which was \$825,888 (2.7 percent) under the final budget. The largest variance was in public works, which experienced savings of \$727,707 due in part to construction project costs accounted for as an other financing use (transfers out) to various capital projects funds. Overall savings in personal services costs due to attrition and cost restraints shared by all departments contributed to the favorable expenditure variance in the General Fund.

The following graph presents the City's General Fund expenditures by function for the last five years:



Total General Fund expenditures for 2013 increased \$921,443 (3.2 percent) over the prior year. Public safety and public works expenditures increased by \$806,475 and \$158,657, respectively, over the prior year, mainly due to an increase in police department personal services and an increase in contractual services in the streets department.

#### ENTERPRISE FUNDS OVERVIEW

The City maintains several enterprise funds to account for services the City provides that are financed primarily through fees charged to those utilizing the service. This section of the report provides you with an overview of the financial trends and activities of the City's enterprise funds, which includes the Water Sewer Utility, Ice Center, Water Resources, Solid Waste Management, and Field House funds.

The utility funds comprise a considerable portion of the City's activities. These funds significantly help to defray overhead and administrative costs and provide additional support to general government operations by way of annual transfers. We understand that the City is proactive in reviewing these activities on an ongoing basis and we want to reiterate the importance of continually monitoring these operations. Over the years, we have emphasized to our city clients the importance of these utility operations being self-sustaining, preventing additional burdens on general government funds. This would include the accumulation of net position for future capital improvements and to provide a cushion in the event of a negative trend in operations.

#### **ENTERPRISE FUNDS FINANCIAL POSITION**

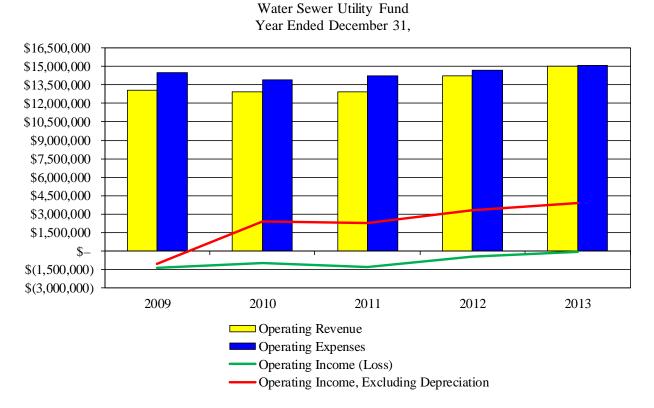
The following table summarizes the changes in the financial position of the City's enterprise funds during the year ended December 31, 2013, presented both by classification and by fund:

Enterprise 1	Funds Change in Financia	al Position		
	Net Pos as of Decer 2013	Increase (Decrease)		
Net position of enterprise funds Total by classification Net investment in capital assets Restricted Unrestricted	\$ 106,156,499 26,905,624 9,546,344	\$ 101,818,758 24,362,393 13,053,140	\$ 4,337,741 2,543,231 (3,506,796)	
Total enterprise funds	\$ 142,608,467	\$ 139,234,291	\$ 3,374,176	
Total by fund Water Sewer Utility Ice Center Nonmajor funds	\$ 116,101,659 9,506,349 17,000,459	\$ 113,984,765 9,764,334 15,485,192	\$ 2,116,894 (257,985) 1,515,267	
Total enterprise funds	\$ 142,608,467	\$ 139,234,291	\$ 3,374,176	

In total, the net position of the City's enterprise funds increased by \$3,374,176 during the year ended December 31, 2013. The City's net investment in capital assets increased by \$4,337,741 due to city investment and capital contributions from developers in the Water Sewer Utility and Water Resources funds. The restricted portion of net position increased \$2,543,231 for utility trunk and water resources. The decrease in unrestricted net position reflects the use of equity to invest in capital asset infrastructure of the City.

#### WATER SEWER UTILITY FUND

The following graph presents five years of comparative operating results for the City's Water Sewer Utility Fund:



The Water Sewer Utility Fund ended 2013 with a total net position of \$116,101,659, an increase of \$2,116,894 from the prior year. Of this, \$86,890,829 represents the net investment in capital assets, and \$23,411,990 is restricted, leaving \$5,798,840 of unrestricted net position.

Water Sewer Utility Fund operating revenue was \$15,021,575 for 2013, an increase of \$783,988 (5.5 percent), due to increases in utility rates, offset by less irrigation usage due to a longer winter in 2013.

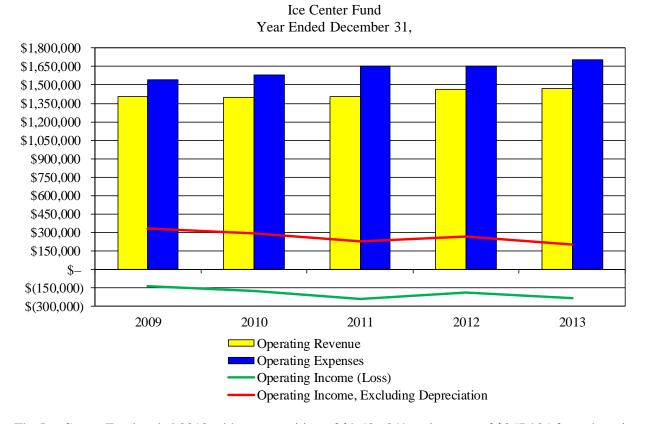
Operating expenses (including depreciation of \$3,957,557) were \$15,089,807, an increase of \$381,188 (2.6 percent); the increase was mainly due to an increase in water main repairs and maintenance.

As seen in the above table, this fund has experienced losses from operations in each of the past five years. It is important to note that a portion of the operating expenses in this fund is depreciation on assets paid for and contributed to the City by developers. In general, the City's utility rates have not been designed to fully recover depreciation costs on such assets. Utility rates are normally designed to cover current operating expenses and to provide for future repairs and replacement of these assets.

These operating losses, however, have generally been more than offset by amounts in other revenues and contributions over the same time period. Other revenues and contributions include a number of revenue sources that are normally one-time or inconsistent from year-to-year. It includes such things as interest income, grants, contributions from developers and residents, special assessments, and income from sales of assets.

#### ICE CENTER FUND

The following graph presents five years of comparative operating results for the City's Ice Center Fund:



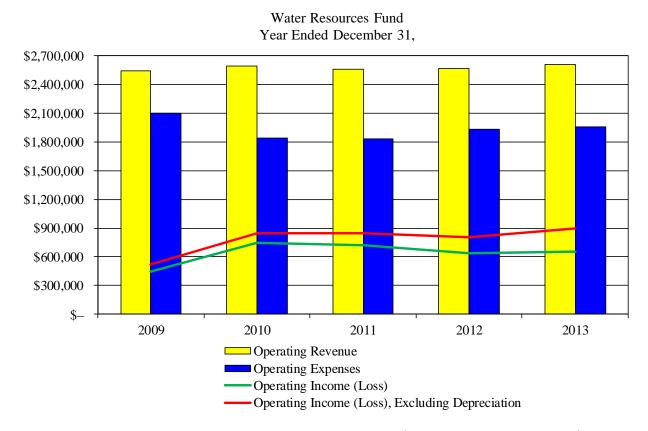
The Ice Center Fund ended 2013 with a net position of \$9,506,349, a decrease of \$257,985 from the prior year. Of this, \$9,370,215 represents the net investment in capital assets, leaving an unrestricted net position of \$136,134.

Operating revenue in the Ice Center Fund was \$1,469,105, an increase of \$3,671 from the prior year. Operating expenses for 2013 were \$1,705,815, an increase of \$54,362 from the previous year.

It is important to note that a significant portion of the operating expenses in this fund is depreciation on capital assets already funded. The fees charged in this fund are developed to cover operating expenses, repairs, and betterment of the ice center facilities.

#### WATER RESOURCES FUND

The following graph presents five years of comparative operating results for the City's Water Resources Fund:

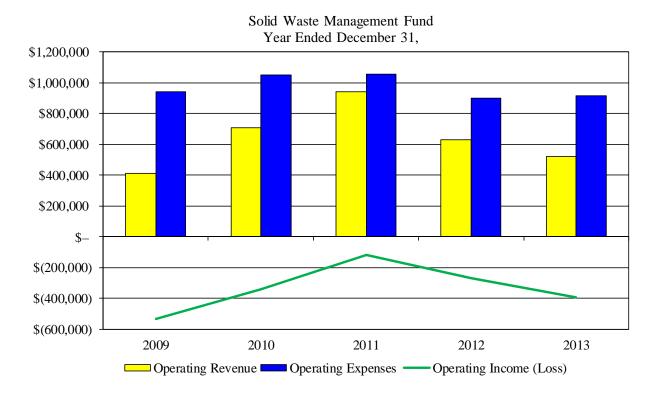


The Water Resources Fund ended 2013 with a net position of \$12,401,958, an increase of \$1,241,256 from the prior year. Of this, \$8,908,324 represents the net investment in capital assets, while the remaining \$3,493,634 is considered restricted.

Overall, activity of the Water Resources Fund was similar to operations experienced in the past couple of years. Operating revenues were \$2,613,264, an increase of \$40,370 (1.6 percent) from the previous year. Operating expenses for 2013 were \$1,960,236, an increase of 24,726 (1.3 percent) over the previous year.

#### SOLID WASTE MANAGEMENT FUND

The following graph presents five years of comparative operating results for the City's Solid Waste Fund:

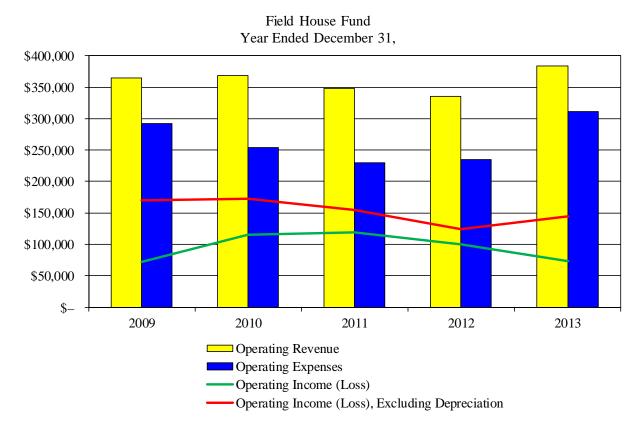


The Solid Waste Management Fund ended 2013 with a net position of \$2,416,044, a decrease of \$242,284 from the prior year. Of this, \$66,054 represents the net investment in capital assets, leaving \$2,349,990 of unrestricted net position.

Operating revenues in the Solid Waste Management Fund were \$522,717, a decrease of 109,534 from the prior year. A factor contributing to the change in operating revenue and resulting operations to consider is the impact of changes in the market for recyclable materials, which significantly impacts the shared revenue received from Allied Waste Services. Operating expenses for 2013 were \$917,439, an increase of \$14,961 (1.7 percent) from the prior year.

#### FIELD HOUSE FUND

The following graph presents five years of comparative operating results for the City's Field House Fund:



The Field House Fund ended 2013 with a net position of \$2,182,457, an increase of \$516,295 from the prior year. Of this, \$921,077 represents the net investment in capital assets, leaving \$1,261,380 of unrestricted net position.

As presented in the graph above, the Field House Fund experienced positive operating income for all years displayed. Total operating revenue in the Field House Fund was \$393,335, an increase of \$58,345 from the previous year. The fees charged in this fund are developed to cover operating expenses, repairs, and betterment of field house facilities. Field House Fund operating expenses for 2013 were \$310,868, an increase of \$75,381 from the previous year. This increase includes \$47,442 of additional depreciation on contributed assets.

#### GOVERNMENT-WIDE FINANCIAL STATEMENTS

In addition to fund-based information, the current reporting model for governmental entities also requires the inclusion of two government-wide financial statements designed to present a clear picture of the City as a single, unified entity. These government-wide financial statements provide information on the total cost of delivering services, including capital assets and long-term liabilities.

### STATEMENT OF NET POSITION

The Statement of Net Position essentially tells you what your city owns and owes at a given point in time, the last day of the fiscal year. Theoretically, net position represents the resources the City has leftover to use for providing services after its debts are settled. However, those resources are not always in spendable form, or there may be restrictions on how some of those resources can be used. Therefore, net position is divided into three components: net investment capital assets, restricted, and unrestricted.

The following table presents the components of the City's net position as of December 31, 2013 and 2012, for governmental activities, business-type activities, and the Housing and Redevelopment Authority (HRA) component unit:

	As of De	Increase		
	2013	2012	(Decrease)	
Net position				
Governmental activities				
Net investment in capital assets	\$ 166,354,418	\$ 166,157,665	\$ 196,753	
Restricted	17,234,146	16,637,270	596,876	
Unrestricted	83,006,617	79,439,266	3,567,351	
Total governmental activities	266,595,181	262,234,201	4,360,980	
Business-type activities				
Net investment in capital assets	106,156,499	101,818,758	4,337,741	
Restricted	26,905,624	24,362,393	2,543,231	
Unrestricted	9,381,807	12,869,826	(3,488,019)	
Total business-type activities	142,443,930	139,050,977	3,392,953	
Housing and Redevelopment Authority				
Net investment in capital assets	(1,459,159)	(1,037,378)	(421,781)	
Restricted	4,358,473	4,350,619	7,854	
Unrestricted	1,404,931	1,203,953	200,978	
Total Housing and				
Redevelopment Authority	4,304,245	4,517,194	(212,949)	
Total net position	\$ 413,343,356	\$ 405,802,372	\$ 7,540,984	

The City (including the HRA) ended 2013 with combined total net position of \$413,343,356, an increase of \$7,540,984 from the prior year. Several factors contributed to this increase as discussed earlier in the report. Significant capital contributions recognized from developers in the current year with continued development activity also contributed to the increase over the prior year.

At the end of the fiscal year, the City is able to present positive balances in all three categories of net position for the governmental activities and business-type activities. The same situation held true for the prior fiscal year.

#### STATEMENT OF ACTIVITIES

The Statement of Activities tracks the City's yearly revenues and expenses, as well as any other transactions that increase or reduce total net assets. These amounts represent the full cost of providing services. The Statement of Activities provides a more comprehensive measure than just the amount of cash that changed hands, as reflected in the fund-based financial statements. This statement includes the cost of supplies used, depreciation of long-lived capital assets, and other accrual-based expenses.

The following table presents the change in net position of the City and the HRA for the years ended December 31, 2013 and 2012:

		2012		
	Expenses	Revenues	Net Change	Net Change
Net (expense) revenue				
Governmental activities				
General government	\$ 4,482,796	\$ 902,903	\$ (3,579,893)	\$ (4,183,491)
Economic development	345,562	_	(345,562)	(354,241)
Parks and recreation	7,986,581	4,954,434	(3,032,147)	(4,576,725)
Public safety	15,311,199	6,439,971	(8,871,228)	(8,421,688)
Public service	4,310,050	3,762,208	(547,842)	(643,497)
Public works	12,163,788	5,906,886	(6,256,902)	(4,953,269)
Interest on long-term debt	624,018	_	(624,018)	(808,224)
Business-type activities				
Water sewer utility	15,403,794	16,255,014	851,220	3,246,500
Ice center	1,733,567	1,482,921	(250,646)	(229,217)
Water resources	1,966,356	3,540,707	1,574,351	1,740,204
Solid waste management	916,478	797,336	(119,142)	(56,598)
Field house	310,353	851,995	541,642	99,408
Housing and Redevelopment Authority	5,823,974	5,032,087	(791,887)	(1,195,977)
Total net (expense) revenue	\$ 71,378,516	\$ 49,926,462	(21,452,054)	(20,336,815)
General revenues				
Property taxes and tax increments			30,222,566	29,786,267
Unrestricted grants and contributions			(1,649,327)	1,848,212
Gain on sale of capital assets			91,181	132,559
Other			328,618	345,954
Total general revenues			28,993,038	32,112,992
Change in net position			\$ 7,540,984	\$ 11,776,177

One of the goals of this statement is to provide a side-by-side comparison to illustrate the difference in the way the City's governmental and business-type operations are financed. The City's governmental operations tend to rely more heavily on general revenues, such as property taxes and unrestricted grants. In contrast, the City's business-type activities tend to rely more heavily on program revenues like charges for services (sales) and program specific grants to cover expenses. This is critical given the current external downward pressures on general revenue sources such as taxes and state aids.

#### LEGISLATIVE UPDATES

Despite an improving economy, the 2013 Legislature faced the familiar prospect of having to address a significant projected deficit in order to adopt a balanced budget for the next biennium. The November 2012 financial forecast projected a deficit of \$1.1 billion in the state General Fund for the 2014–2015 biennium, which was revised down to a \$627 million deficit in the February 2013 forecast. Even with this challenge, there was an expectation that with one political party holding the Governor's office and majorities in both the House and Senate, this biennial budget agreement would be reached more quickly and easily than the previous one, which featured numerous vetoes, a special session, and the longest shutdown of non-essential state government services in Minnesota history. While in the end there was no special session or government shutdown, the 2013 session still stretched until the final day allowable under the state constitution, with the last bill passed at midnight.

The following is a summary of recent legislative activity affecting the finances of Minnesota cities in 2013 and into the future:

**Local Government Aid (LGA)** – The state-wide LGA appropriation for fiscal 2013 was set to increase about 2.8 percent to \$426.4 million. However, the 2012 Legislature froze 2013 LGA payments at 2012 levels for cities with a population of 5,000 or more. For cities with populations below 5,000, 2013 LGA was the greater of their 2012 aid or the amount they would have received for 2013 under existing law.

The 2013 Legislature completely overhauled the LGA formula for fiscal year 2014 and thereafter, creating a three-tiered formula that includes separate "need factor" calculations for cities with populations under 2,500, between 2,500 and 10,000, or over 10,000. The new formula simplifies the LGA calculation, and is designed to reduce the volatility of the LGA distribution by limiting the amount it may decline in a given year. Under the new formula, each city's LGA distribution for 2014 will be no less than their 2013 LGA. Beginning in 2015, any reduction to a city's LGA distribution will be limited to the lesser of \$10 per capita, or 5 percent of their previous year net tax levy. For cities that gain under the new formula, the increases will be distributed proportionate to their unmet need, as determined by the new "need factor" calculations. The state-wide LGA appropriation is \$507.6 million for fiscal 2014, \$509.1 million for 2015, and \$511.6 million for fiscal 2016 and thereafter.

Levy Limits – A levy limit for city property tax levies payable in 2014 was established for all cities with populations exceeding 2,500. The levy limit base is the certified levy (excluding special levies) plus the certified LGA for taxes payable in fiscal 2012 or 2013, whichever is greater, increased by 3 percent. The levy limit is equal to the base, less the city's certified LGA for fiscal 2014. Levies for special purposes such as debt service, abatements, or voter-approved purposes, are not subject to this limitation.

**Market Value Definitions** – A number of levy, tax, spending, debt, and similar limits that had previously been computed based on "market value" or "taxable market value" must now be computed based on "estimated market value." This change was enacted to eliminate the effects of the homestead market value exclusion established in 2011.

**Levy Authority for Watershed Management Plan** – Cities are granted the authority to levy taxes to provide funding for the implementation of a comprehensive watershed management plan.

Tax Status of Leased Tax-Exempt Property – Tax-exempt property owned by a political subdivision and held under a lease for a term of at least one year, or under a contract for the purchase thereof, is considered to be the property of the person holding it for all purposes of taxation. This change makes the tax treatment of leased property owned by local governments consistent with leased property owned by the federal government.

**Tax Increment Financing (TIF)** – A number of changes and clarifications were made to rules governing the use of TIF, including:

- The prohibition on using tax increments for improvements or equipment primarily of a decorative or aesthetic nature, or with costs twice as high due to the selection of materials or designs compared to more commonly used improvements or equipment, is eliminated.
- The four-year rule originally applying to TIF Districts certified between January 1, 2005 and April 20, 2009 is extended through December 31, 2016.
- Development authorities may elect to reduce the original net tax capacity of qualifying TIF districts for the effects of the homestead market value exclusion that replaced the homestead tax credit program.
- Taxes paid by captured tax capacity of TIF districts that are attributable to the new general education levy authorized by the 2013 Legislature, will be paid to the school district that imposes the levy.

**Park Dedication Fees** – A clarification was made to define the basis on which a city calculates a park dedication fee charged to a developer in lieu of dedicating land for park usage. The fee must be calculated on the fair market value of the land as annually determined by the city based on tax valuation or other relevant data. The new law also provides a method for resolving valuation disputes through negotiation or the use of independent appraisals of land in the same land use category.

**Host Community Economic Development Grants** – A new program was created that will provide grants for the acquisition and improvement of publicly owned capital assets for metro-area cities that host waste disposal facilities. No local matching funds are required.

Change to Small Cities Development Block Grants – The Minnesota Department of Employment and Economic Development is now allowed to provide a forgivable loan through the Small Cities Development Block Grant Program directly to a private enterprise. The city in which the private enterprise is located is no longer required to submit an application, only a resolution of support.

**Wastewater and Stormwater Funding** – Several changes were made to wastewater and stormwater grant and loan programs administered by the Public Facilities Authority. The changes include expanded eligibility for some programs, and increased grant or loan ceilings for others.

**Sales Tax Exemption** – Cities are exempted from paying sales tax on qualifying purchases, effective for purchases made on or after January 1, 2014. This exemption does not include purchases of goods or services to be used as inputs to goods or services cities provide to the public that are generally provided by a private business, such as liquor stores, golf courses, marinas, or fitness centers.

Cities with a population over 500 will be required to include a property tax savings report along with its proposed 2013 payable 2014 property tax levy certification, with the amount of sales or use taxes paid or estimated to have been paid in fiscal 2012. Cities must also discuss the savings resulting from the sales tax exemption at their fall truth-in-taxation public hearings.

Organized Solid Waste Collection – The process for imposing the city-organized collection of solid waste was streamlined and better defined. The previous 180-day process for cities to adopt organized collection of solid waste was eliminated. The process now begins with a 60-day period in which cities may negotiate with collectors currently operating in the city, thereby giving them the first opportunity to develop a proposal for organized collection. If the 60-day negotiation period ends without an agreement, a city may continue the process by passing a resolution to form a committee to study the methods of organizing collection and make recommendations. A city must provide public notice and hold at least one public hearing before deciding to implement organized collection.

**Pensions** – An omnibus pension bill was passed that made a number of changes to both state-wide pension plans and single employer relief associations, including:

- Changes to the Public Employees Retirement Association (PERA) General Plan:
  - o The "average salary" for determining surviving spouse and dependent benefits was redefined.
  - o A number of clarifications were made to what constitutes "salary" for plan purposes.
  - o Changes were made to the level of annual post-retirement adjustments, which will vary based on the funding level of the plan.
- Changes to the PERA Police and Fire Plan:
  - o Increases employee contribution rate from 9.6 percent of salary to 10.2 percent for fiscal 2014, and 10.8 percent for fiscal 2015 and thereafter.
  - o Increases employer contribution rate from 14.4 percent of salary to 15.3 percent for fiscal 2014, and 16.2 percent for fiscal 2015 and thereafter.
  - O A 20-year proportional vesting period was established for new hires beginning in 2014, under which the member becomes 50 percent vested after 10 years, and vests an additional 5 percent annually until fully vested at 20 years.
  - o The retirement annuity formula calculation was changed to incorporate the effect of the new 20-year vesting period, and a new cap of 33 years on allowable service time included in the annuity calculation.
  - o The early retirement reduction factor was increased from the current 2.4 percent per year to 5 percent, phased in over a 5-year period beginning July 1, 2014.
  - O Changes were made to the level of annual post-retirement adjustments, which will vary based on the funding level of the plan.
- Changes to single employer relief associations:
  - o The threshold of assets at which police relief associations and salaried or volunteer fire relief associations must prepare financial statements and have them audited by an independent auditor was raised from \$200,000 to \$500,000.
  - O Volunteer firefighter relief associations are now required to pay a supplemental survivor benefit whenever it pays a survivor benefit, regardless of whether it is authorized in the association bylaws.
  - O Any change to the interest rate paid during the deferral period of lump-sum service pensions must be approved by the governing body of the city or independent firefighting corporation to which the association is related.

In addition, a new supplemental state aid was created to provide funding for pension plans. An annual allotment of \$15.5 million will be distributed among the PERA Police and Fire Plan (\$9 million), municipal volunteer firefighter associations (\$5.5 million allocated based on proportionate share of fire state aid), and the Minnesota State Retirement System State Patrol Plan (\$1 million).

**Expansion of Debt Authority** – Several changes were made to expand the allowable uses of certain types of debt, including:

- Home rule charter city or statutory city capital notes are allowed to be used for the purchase
  of application development services and training related to the use of computer hardware and
  software.
- Capital improvement program (CIP) bonds are allowed to be used for expenditures incurred before the adoption of the CIP, if the expenditures are included in the plan.
- Street reconstruction bonds are allowed to be used for bituminous overlay projects, which previously had not been included in the definition of reconstruction.

**Authorized Investments** – The list of authorized investments for cities was expanded to include: revenue obligations issued by local governments without levy authority that are rated AA or better; short-term (13 month maturity or less) obligation issued by a school district that is either rated in the highest credit rating category or covered by the State of Minnesota Credit Enhancement Program; and short-term (18 month maturity or less) guaranteed investment contracts when the issuer's or guarantor's short-term debt is rated in the highest rating category, even if their long-term debt is rated below the top two rating categories.

**Elections** – The Legislature passed an omnibus elections policy bill that made a number of changes and clarifications to election requirements, including:

- Establishing "no excuse" absentee balloting;
- Increasing the time for counting absentee ballots from 4 days prior to the election to 7;
- Reducing the number of people a voter may vouch for in a polling place from 15 to 8;
- Eliminating the requirement to have at least one telecommunications device for deaf voter registration in every city of the first, second, or third class;
- Requiring that the municipal clerk designated to administer absentee ballots also be responsible for the administration of a "ballot board";
- Reducing the number of election judges required in a precinct for elections other than a general election from 4 to 3, for precincts with more than 500 voters; and allowing the minimum number of three election judges for all elections including general elections for precincts with less than 500 registered voters;
- Modifying the vote differentials requiring publically funded recounts to 0.25 percent in elections where more than 50,000 votes are cast, and 0.5 percent for elections in which between 400 and 50,000 votes are cast;
- Amending the time period in which cities are prohibited from holding a special election from the first 40 days following a general election to the first 56 days;
- Increasing the number of days' notice a city clerk must provide to a county auditor before holding a municipal election from 67 to 74 days; and
- Establishing a pilot program and task force for the use of electronic rosters of voters.

Alternative Bid Publication for Projects Funded by Special Assessments – A technical change was made to eliminate duplicative publication requirements for projects funded with special assessments. The definition of "recognized industry trade journal" was broadened to include websites or electronic publications, thereby eliminating circumstances that were forcing cities utilizing an alternative electronic publication method to also publish written notice for certain projects.

**Met Council Allocated Costs** – A change was made to allow cities that are allocated costs by the Met Council to request the cost be deferred, or to be paid over time on a payment schedule with interest as agreed to by the Met Council.

**Liquor Licensing** – An omnibus liquor bill was passed that made several changes to liquor licensing and distribution. Among the changes are: authorizing cities with municipal liquor operations to issue brewer taproom licenses that allow consumption on the premises or adjacent to malt liquor breweries; authorizing cities to issue brewers a license for off-sale of malt liquor packaged by the brewer; providing for the sale of malt-liquor educator licenses that will allow malt liquor tastings and education to be conducted similar to wine tastings; and allowing micro-distilleries to provide product samples on site.

**Tax-Exempt Holding Period for Development Property** – The tax exempt holding period for city-owned land held for development is increased from 9 to 15 years for property acquired between January 1, 2000 and December 31, 2010, or for property located in a city outside of the metro area with a population under 20,000.

Citizen Contact Information Classified as Private Data – Citizen contact information submitted to cities in order to receive certain notifications or to subscribe to the city's electronic publications, such as phone numbers or email addresses, is now classified as private data. The names of people on such lists remain public information.

**Criminal History and Background Checks** – Cities are authorized to perform criminal history checks on applicants for: city employment, volunteer positions, or a license that does not otherwise subject the applicant to a criminal history check. Such criminal history checks may not be substituted for statutorily mandated background checks.

Background checks are now required for all fire department applicants, and are allowed for current fire department employees. The fire chief is also required to perform criminal history record checks of applicants.

#### ACCOUNTING AND AUDITING UPDATES

## GASB STATEMENT NO. 67 – FINANCIAL REPORTING FOR PENSION PLANS – AN AMENDMENT OF GASB STATEMENT NOS. 25 AND 50

The primary objective of this statement is to improve financial reporting by state and local government pension plans. GASB Statement No. 67 replaces the requirements of GASB Statement Nos. 25 and 50 for pension plans that are administered through trusts or equivalent arrangements that meet the following criteria: contributions from employers and nonemployer contributing entities to the pension plan and earnings on those contributions are irrevocable; pension plan assets are dedicated to providing pensions to plan members in accordance with the benefit terms; and pension plan assets are legally protected from the creditors of employers, nonemployer contributing entities, and the pension plan administrator. If the plan is a defined benefit pension plan, plan assets also are legally protected from creditors of the plan members. The requirements of GASB Statement Nos. 25 and 50 remain applicable to pension plans that are not administered through trusts covered by the scope of this statement and to defined contribution plans that provide post-employment benefits other than pensions. The statement makes a number of changes in the financial statement presentation, measurement, and required disclosures relating to the reporting of these types of pension plans. This statement is effective for financial statements for fiscal years beginning after June 15, 2013. Earlier application is encouraged.

# GASB STATEMENT No. 68 – ACCOUNTING AND FINANCIAL REPORTING FOR PENSIONS – AN AMENDMENT OF GASB STATEMENT NOS. 27 AND 50

The primary objective of this statement is to improve accounting and financial reporting by state and local governments for pensions. This statement replaces the requirements of GASB Statement Nos. 27 and 50, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria (as described earlier for GASB Statement No. 67). The requirements of GASB Statement Nos. 27 and 50 remain applicable for pensions that are not covered by the scope of this statement.

This statement establishes standards for measuring and recognizing liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. In addition, this statement details the recognition and disclosure requirements for employers with liabilities (payables) to a defined benefit pension plan and for employers whose employees are provided with defined contribution pensions. This statement also addresses circumstances in which a nonemployer entity has a legal requirement to make contributions directly to a pension plan. This statement is effective for financial statements for fiscal years beginning after June 15, 2014. Earlier application is encouraged.

Included in this statement are major changes in how employers that participate in cost-sharing pension plans, such as the Teachers' Retirement Association (TRA) and PERA, account for pension benefit expenses and liabilities. In financial statements prepared using the economic resources measurement focus and accrual basis of accounting (government-wide and proprietary funds), a cost-sharing employer that does not have a special funding situation is required to recognize a liability for its proportionate share of the net pension liability of all employers with benefits provided through the pension plan. A cost-sharing employer is required to recognize pension expense and report deferred outflows of resources and deferred inflows of resources related to pensions for its proportionate share of collective pension expense and collective deferred outflows of resources and deferred inflows of resources related to pensions. In addition, the effects of (1) a change in the employer's proportion of the collective net pension liability and (2) differences during the measurement period between the employer's contributions and its proportionate share of the total of contributions from employers included in the collective net pension liability are required to be determined. These effects are required to be recognized in the employer's pension expense in a systematic and rational manner over a closed period equal to the average of the expected remaining service lives of all active and inactive employees that are provided with pensions through the pension plan.

# GASB STATEMENT No. 69 – GOVERNMENT COMBINATIONS AND DISPOSALS OF GOVERNMENT OPERATIONS

This statement provides accounting and financial reporting guidance, including disclosure requirements, for government combinations and disposals of government operations. Government combinations include mergers, acquisitions, and transfers of operations. Included within the scope of this statement are combinations of governmental entities, or combinations of governmental entities with nongovernmental entities (such as a nonprofit entity), as long as the new or continuing organization is a government. This statement does not apply to combinations in which a government acquires an organization that continues to exist as a separate entity, or acquires an equity interest in an organization that remains legally separate from the acquiring government. A disposal of operations occurs when a government either transfers or sells specific operations. The provisions of this statement are effective for financial statements for periods beginning after December 15, 2013. Earlier application is encouraged.

### CHANGES TO REQUIREMENTS FOR FEDERAL GRANTS

In December 2013, the U.S. Office of Management and Budget (OMB) issued "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Audits," which supersedes all or parts of eight OMB circulars; consolidating federal cost principles, administrative principles, and audit requirements in one document. The "Super Circular" includes a number of significant changes to the federal Single Audit process, including an increase in dollar threshold for requiring a Single Audit, changes to the thresholds and process used for determining major programs, a reduction in the percentage of expenditures required to be covered by a Single Audit, revised criteria for determining low-risk auditees, and an increase in the threshold for reporting questioned costs. The draft version of this guidance also included proposed reductions in the number of compliance requirements to be tested in a Single Audit, but final guidance on those changes will not be available until an updated compliance supplement is issued in 2014.